

Board of Directors Meeting

Minutes: January 30, 2026



Association for Institutional Research Virtual Board of Directors Meeting January 30, 2026

Attendees: Craig Abbey (Parliamentarian), Yenny Anderson, Angie Bell, Vincent Castano, Bethany Crowell (Treasurer), Brent Drake (Chair), Ivana Fredotovic, Adrea Hernandez (Vice Chair), Liile Lekena-Bayaga, Jillian Morn, David Rudden (Secretary)

Guests: Christine Keller, Jason Lewis, Miguel Pineiro Vigo, and Leah Ross from the AIR Executive Office

Absent: Debbie Phelps

Call to Order

Brent Drake called the meeting to order at 11:04a (EST). A quorum was established.

November Meeting Minutes

Angie Bell moved to accept the minutes of the December 16, 2025 Board meeting. Vincent Castano seconded.

The motion passed.

Bethany Crowell joined the meeting at 11:07a (EST).

NEC Replacement

One of the NEC members has resigned from their position as of November, 2025. The Board was asked to confirm a replacement committee member for the committee who was identified by the NEC committee members.

David motioned to accept the proposal to appoint Ellen Peters to the vacant Nominations and Elections Committee position. Jillian Morn seconded.

The motion passed with one dissent and one abstention.

Ivana Fredotovic joined the meeting at 11:11a (EST).

AIR Statement of Ethical Principles

<https://www.airweb.org/resources/publications/statement-of-ethical-principles>

Brent Drake mentioned that a point of concern had been raised by membership about the lack of guidance regarding safe and ethical usage of artificial intelligence (AI) in the AIR Statement of Ethical Principles. Discussion focused on the distinction of AI usage as a separate ethical practice, in and of itself, or as just one of many potential IR tools whose ethical usage would have already been captured within the current ethical practices

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statements. The question was also raised whether the ethical principles should be reviewed writ large as it has been nearly seven years since they were confirmed.

It was decided that the connection between AI and the ethical principles could be presented in an upcoming issue of the eAIR Board Corner, and that a review of the ethical principles is not needed as they continue to be sound and relevant.

Strategic Foresight Exercise

Jillian Morn and Ivana Fretovic led the Board in an exercise to incorporate a review of member feedback and Board perspective into strategic foresight discussions.

Three key priorities were highlighted during this exercise: doing more with less, managing new technologies, and managing new regulations. Trends identified are centered around risk management, education, and learning from peers, and it was noted that these trends fit within the priorities highlighted. If left unaddressed, these priorities would create risks in the sustainability of the association. If addressed, these priorities present opportunities for the association to meet the needs of higher education in a way that makes it indispensable, including as a translator of regulatory and compliance of information and navigator of new and emerging trends.

Financial Conditions and Activities Monitoring Report

David Rudden moved that the Financial Conditions and Activities Monitoring Report was delivered on time, that the interpretations are reasonable, and that the data supports the interpretations. Ivana Fredotovic seconded.

The motion passed.

Executive Director Updates

Christine Keller shared that February, 2026 will be the 60th anniversary of the AIR organization, which will be recognized throughout the year and at the Forum. Additional updates included preparations for the 2026 Board and NEC elections, as well as an overview of Forum plans. The election and registration for the Forum will open in February. Christine also shared a brief summary of the cadence of financial monitoring reports that are already part of regular Board reporting structure. It was noted that plans are evolving to provide the Board with more real-time updates.

New Business

None.

Adjournment

Craig Abbey moved to adjourn. Vincent Castano seconded.

The motion passed.

Brent Drake adjourned the meeting at 12:28p (EST).

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